

Life Saving Rules Policy

At Borr Drilling, the safety of all our personnel is our number one priority.

In alignment with our unwavering commitment to 'zero harm' and the pursuit of one safe day at a time, we rigorously uphold the following nine (9) Life Saving Rules:

- ▶ Bypassing Safety Control Prior to overriding or disabling safety controls, a Permit to Work, supported by a detailed risk assessment must be obtained.
- Confined Space − Prior to entering a confined space, obtain a Permit to Work, supported by a detailed risk assessment.
- Driving Strictly adhere to the Borr Drilling's Driving Safety procedure.
- ▶ Energy Isolation Confirm isolation and ensure zero energy presence before beginning work.
- ▶ Hot Work Prior to starting any work, flammable materials and ignition sources need to be identified and the risks controlled.
- □ Line of Fire Keep yourself and others out of the line of fire.
- Safe Mechanical Lifting Plan and control lifting operations and manage the surrounding area for safe mechanical lifting.
- ▶ Work Authorisation Perform work activities with a valid permit when the nature of the job requires it.
- ▶ Working at Height Implement protective measures to prevent falls and DROPS.

We expect all personnel, employees, and contractors, to strictly adhere to these rules while working at Borr Drilling rigs and facilities.

To support personnel to ensure compliance we will:

- ▶ Provide training on Life Saving Rules.
- Ensure that our workforce is competent to execute assigned tasks in accordance with the Rules.
- Provide conducive work conditions that enable everyone to adhere to these Rules.

Management fully supports the use of the Stop Work Authority by anyone.

Bruno Morand
CEO | Borr Drilling
1st September 2025